

## United Nations Development Programme



20 September 2022

Dear Ms. Stawe,

With gratitude for the generous support we receive from Sweden, I am writing to submit a detailed revised budget along with a revised justification note and annexes in support of our request for a one-year no-cost extension of the Legal Aid Phase II Project (00113501) that the United Nations Development Programme (UNDP) is implementing with Sida funding. In a letter dated 30 May 2022, Sida has already kindly agreed in principle to extend the project duration to 31 May 2023; we are now submitting the agreed revised budget.

The one-year extension will give us an opportunity to utilize in full the unspent balance of US\$934,105.07. As mapped out in the revised budget, we aim to complete all activities under Outcome III and IV, efficiently monitor and evaluate the Support Centres for Violence Victims, for quality assurance and implement new activities to maximize the project's impact. The additional year will also give us time to improve legal aid by strengthening cooperation among bar associations, CSOs, other UN agencies and public institutions, and to raise awareness of the legal aid services available among key partners and the public at large.


We look forward to working with Sida to improve access to justice and the fight against violence in Türkiye.

For any questions, kindly contact Portfolio Manager Burcu Miraç DIRAOR AYDIN ([burcu.diraor@undp.org](mailto:burcu.diraor@undp.org)).

Let me thank you again for the close cooperation and support for our project.

Yours sincerely,

Louisa Vinton  
Resident Representative

DocuSigned by:  
  
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Ms. Malin Stawe  
Head of Cooperation, Sida, Embassy of Sweden

CC:  
Ms. Sibel Suiçmez  
Vice President, Union of Turkish Bar Associations

Ms. Meral Gökkaya  
Head of the Judicial Support and Victims' Services Department, Ministry of Justice

## **United Nations Development Programme**

List of Annexes:

Cover Note to the Addendum

- (I) Justification Note
- (II) Activity plan
- (III) Logical framework
- (IV) Risk log

**Justification for Request for No-Cost Extension**  
**Support to the Improvement of Legal Aid Practices for Access to Justice for All in Türkiye**  
**Phase II**

**1. Summary of the Project**

Name of the Project	Support to the Improvement of Legal Aid Practices for Access to Justice for All in Türkiye Phase II
Name of the Donor	Swedish International Development Cooperation Agency (SIDA)
Main Beneficiary & Project Partners	Union of Turkish Bar Associations (UTBA) – Main Implementing Partner  Ministry of Justice (MoJ) – Cooperating Partner
Implementing Agency	The United Nations Development Programme (UNDP)
Project Budget	Original project budget: \$1.407.859,00 (13.500.000 SEK)  The project budget as of June 2022: \$1.511.811.90 (Increase due to the USD/SEK UN operational exchange rate)
Project Duration	June 2019 – June 2022
Requested Extension Period	02 June 2022 – 31 May 2023
Objectives of the Project	Enhancing the effectiveness and efficiency of the legal aid system in Türkiye
Expected Results	Result I: (Coordination) Enhanced Coordination Between Women NGO's, Civil Society Organizations, Lawyers and Bar Associations to Improve the Legal Aid System in Türkiye  Result II: (System Development) Development of a systematic and structured approach for legal aid services via implementing and further improving best practices in pilot Bar Associations  Result III: (Capacity Development) Enhanced Capacities of Lawyers Practicing Legal Aid Through a Tailor-made Training Programme  Result IV: (Awareness Raising) Awareness raising among bar associations in Türkiye on the performance criteria and evaluation mechanism for legal aid services and automation system for appointment of Code of Criminal Procedures (CCP) lawyers

## **2. Summary of the Achievements and Needs for Extended Implementation Period**

The UNDP, the UTBA and Ministry of Justice have established an exemplary cooperation since 2015 to improve the legal aid system in Türkiye for better access to justice for all, especially for vulnerable groups. Through the strong ownership of the partners as well as contributions and commitments of all other valuable stakeholders including the Bar Associations and NGOs, the ILAP project, Phase II has already taken its place among other global blue-prints with the model it suggests in the field of combating violence against women and girls through effective legal aid and access to justice services. The building blocks of the Centre Model, namely the specialization in legal aid services, propose advanced standards for professional conduct and the institutional capacities for an assignment system, case management, learning and professional development for legal aid practitioners, and multi-sectorial cooperation and coordination, together form an quintessential legal aid system which is expected to be smoothly functioning and cater to the needs of women and other violence survivors in the best way possible.

Despite the challenges faced throughout the implementation process in terms of capacity, budget and structuring as well as the impact of the Covid-19 pandemic causing unavoidable delays in the project, the Phase II Project has managed to achieve important results, including but not limited to establishment of a multi-stakeholder platform including the Bar Associations and NGOs to design and produce inclusive solutions to enhance access to justice ; design of the “Center model” for high quality services to be provided for victims of violence and also a distance learning system which has been much more important in pandemic period. Project continues its coordination and networking activities with various stakeholders at the field and has completed delivery of trainings for the lawyers on the selected topics and has finalized the establishment of the Support Centres for Violence Victims (SCVVs) in 6 pilot provinces as of 24<sup>th</sup> February 2022 marking official opening of SCVVs. “Center model” which has been introduced through the SCVVs is not a simple change in the administration of legal aid but it will change how the legal aid services will be delivered including the approach to the victims of violence and thereby enhancing the quality of the services. The next big step is to make the centers operational in pilot provinces to start delivering their promise already and an extended period of Project implementation become vital to monitor the progress, provide daily support and intervention for improved services and most importantly to make sure that the system works properly and sustainable. To this end, functioning of the 6 SCVVs is planned to be monitored and reported in line with the following 4 dimensions which are equally important to demonstrate the proof of concept and argue for replicability beyond 6 provinces. These dimensions are:

- 1) Outreach and Accessibility of SCVV (alignment with “Leave no one Behind” approach - LNOB): This dimension will show what types of victims of violence receive legal aid cases and whether the most vulnerable have easy access to Center services
- 2) Efficiency of the SCVV: This dimension will show the pace of services provided, diversity of additional support measures, turnover of legal aid lawyers, seniority, workload, case withdrawal rates for men and women to accurately measure Center performance
- 3) Coordination of SCVV with other ecosystem actors: This dimension will gauge to what extent the referral pathways are active and whether Centers are well-connected with other ecosystem actors.
- 4) Diversity of legal assistance: This dimension will show whether holistic services are provided by these centers and the weight of GBV in overall caseload, and the supplementary services required to fully protect the interests of right holders

It is expected that Monitoring and Coordination Expert of the project who will be recruited within the extended duration, will have visits to pilots and compile and analyse the data on semi-annual basis.

The Project is also working on its awareness raising PR campaign for increasing visibility of the Centres and better engaging of SSCVs with public at large both at local and national level. It is planned to complete the design and production of the communication materials and messages of the PR campaign during the summer months in 2022 and start implementing in September after the Judicial Year opening. These months of preparation will allow UNDP to consult with partners on the design issues. Visibility outputs that will be used in the communication activities will be produced in these months. Further on it is planned to roll our first phase of publicization of the centres through billboards during these months. PR Campaign has designed to pay special attention to the speed of the process especially in the design phase to avoid loss of time and to create a process as fast as possible to create public attention to the centers in the short amount of time It has taken also progress UTBA's distance learning system which will create a great source for legal practitioners in terms of continuous learning and professional development.

The additional time period (1 year) requested for implementation would also provide an opportunity for the project to complete all the proposed actions particularly operationalisation of SSCVs, PR campaign, stakeholder engagement and referral mechanisms at local, design and full-functioning of distance learning system with high quality, which would be tested, and lessons learned will be collected for further improvements in future. Finally, the delays in implementation of the performance evaluation related actions will be covered and the centers will be important places to test recommendations of the project with regards to improved performance of legal aid service providers.

In this context, No-Cost Extension (NCE) is requested for a one-year period, until 31 May 2023. In this way, results and achievements of both phases of the project will have a better contribution for a robust legal aid system and practices in Türkiye.

## **2.1. Changed Conditions During the Implementation of the Project and Extended Period**

As known, the UTBA serves as an umbrella organization formed with the alliance of the local bar associations. The Bar Associations constitute the basic building blocks and raison d'être of the UTBA. In this context, many different studies are being carried out by the UTBA to improve the institutional capacity of the Bar Associations. The ILAP Project, which kicked off its activities on June 1, 2019, was first prepared to uphold the main purpose of strengthening the capacity of bar associations and lawyers within the scope of legal aid activities. However, many unforeseen developments have occurred following the commissioning of the project as well as its implementation which caused adaptation of more and strengthened measures in the suggested extension period.

In addition to the challenges of the COVID-19 pandemic erupted with the actual start of the project's activities, there has been also serious political and legislative developments affecting the setting of the project: Only 6 months after the project started, a draft-law was prepared in the Turkish parliament to make an amendment in the Turkish Law of Attorneyship to change the structures of the Union of Turkish Bar Associations and the bar associations. This bill, which might have irreversible changes to the structures of the Bar Associations and the Union, led to significant reaction and high opposition of the bar associations and lawyers. Despite the opposition, the legislation regarding structure of bar associations has been changed.

Subsequently, bar associations and the Union were prevented from holding their general assemblies for more than a year as part of COVID-19 pandemic related public restrictions, and many bar associations that could not hold their elections had thereupon experienced difficulties in carrying out their activities.

Not but not the least, as of 2021, the legal-aid budget of Türkiye has decreased for the first time in history and the rapid depreciation of the Turkish Lira triggered a crisis environment in the country's economy.

On the other hand, in the first phase of our project, it was planned to establish rules for monitoring the performance of lawyers working in legal-aid in line with the principles of professional ethics and to lead and realize advocacy under this topic. As a result of these efforts and an important impact of the first phase of the project, this issue was included in the Judicial Reform Strategy Document with the exact same sentences and its follow-up was ensured on a regular basis.

### **3. Details of the Requested Amendments and Justifications**

In line with the conditions that have been changed over the 3 years of Project implementation and as explained above, the Project required with one-year NCE which also foresees additional activities.

Below lists the summary of the reasons and justifications for the requested no-cost extension period:

- In March 2020, when WHO declared the COVID-19 outbreak as a global pandemic, project implementation was affected negatively because of the restrictive measures applied in Türkiye. The pandemic obstructed organization of project activities and travelling due to health risks. For this reason, the project team focused on desk work and organized meetings through digital platforms. Although transmission of viruses decreased temporarily by the help of vaccinations, unfortunately the pandemic continued to pose a threat on human health for almost two years. Project implementation switched to digital platforms, it also took some time for project partners to adapt to new methods of work and health problems caused approximately a six-month delay.
- In August 2020 the amendments to the “Attorneys Act” were adopted, among other things, allowing for creation of additional bars in big cities. The adoption of the Law and COVID-19 pandemics combined to trigger delays in planned elections to the regional bars and the UTBA resulted in limited possibilities to dedicate time to the Action activities, starting from September 2020 until December 2021.
- After the elections, as the Board and centres have changed completely, none of the former members continues to serve, it is essential for sustainability to ensure the participation of new board members and new members of centres and commissions.
- Due to the low commitment of the 7th Bar in Nevşehir and unavailability of an alternative space in partner public agencies (i.e. in municipality and governorship) in Nevşehir, proper location was not found and 7th centre in Nevşehir could not be opened.

During the implementation of the project experience sharing with Poppy centers will continue. Poppy center experience has already been used to design the centers and during creation of directives. The experience of Poppy centers in developing partnership with local actors will guide the development of province-based referral maps. Further on, regular meetings with lawyers will provide good opportunities for inviting Poppy center lawyers and share experience.

- There is a need for review and update of performance criteria for legal aid lawyers that is also prioritised by the project during the extended scope as a new activity (Activity 4.2.3). The UTBA has been in process of reviewing the code of conduct for lawyers. Since there will be General Assembly of UTBA in December 2022 for reviewing the code of conduct for lawyers, project will contribute to nationwide discussion and possible adaptations and updates in the area of performance criteria from the point of legal aid lawyers. To contribute to this process by utilising European Code of Conduct country examples as international comparative benchmarks, related translations (those examples in English, German and French) and reviews will be provided under the project as a new

activity to be implemented during the no-cost extension period. This is an important opportunity for the Project and full implementation of the performance management system and make recommendations accordingly. The extended period would also have a positive impact on this process. The documents created in the first phase of the Project will be used to ensure the quality of provided legal aid services. Country examples will be used in order obtain a feasible set of standards that are applicable. Analyses and reflection of codes on conduct that are in vigour, in effect, will help both the applicability in Türkiye and help to potentially obtain consensus of the UTBA general assembly on the final document.

The extended duration of the project would also enable the Project to complete the delayed actions under Outcome III and IV and new activities that are proposed to be conducted will increase the impact and sustainability of results of the Project.

The extension period will not require any additional funding since the surplus budget will be utilized. Since only 38.21% of the total budget has been disbursed (as of June 2022), there is significant amount of financial allocation that will be used for activities that are ongoing and not started as well as new activities added for the extension duration to increase quality and sustainability of the result of the project. In the extension period, below listed new/existing activity headings will be the key focus of the project:

- Strengthening cooperation among institutions and CSOs working on VAW including Sida partners
- UN agencies will be approached to create synergies
- Capacity development of lawyers and trainings,
- Quality assurance (including performance management) of legal aid services,
- Implementation of the communication and PR plan (Raising awareness for centres and performance management of legal practitioners) and close monitoring of the operationalization of SCVVs,
- Review and update of performance criteria for legal aid lawyers,
- Upgrading interview rooms established at the SSCVs based on Trauma Informed Interview Rooms Approach for better serving violence victims in the pilot provinces.

#### 4. Activities Proposed for the No-Cost Extension Period

Activities proposed for the NCE period are presented regarding each outcome related.

##### Outcome 1 - Enhanced Coordination Between Women NGOs, Civil Society Organizations, Lawyers and Bar Associations to Improve the Legal Aid Provision in Türkiye.

- **Activity 1.1:** Conducting two new regional meetings (Activity 1.1) for strengthening cooperation between Bar Associations, NGOs working in the field of women's rights/ protection and relevant public institutions. The meetings are planned to be held physically to enhance mutual exchanges and cooperation with civil society. There are also plans to hire an NGO expert to facilitate these relations and to strengthen the collaborative actions and dialogue between bar associations and NGOs working in the field of women's rights/ protection. Additionally, it is expected that the NGO expert will also support for a strengthened referral mechanism in pilot Bars. NGOs and Bar Associations should have a regular dialogue and a coordination mechanism needs to be established to refer to each other's services. Many people who apply to legal aid, especially women, are generally in need of different kind of support. Bars should be aware of the services provided by CSOs at their region and refer these people to relevant NGOs to benefit these services. NGOs should also refer the people who applied to them to legal aid services. The expert will map out organisations that provide services to victims of VAW in pilot provinces and provide information on what kind of services; psychosocial support, child care etc. This will help to provide services to victims of VAW especially when such services are beyond the capacity and/or mandate of the bar associations. It will also facilitate any protocols that can be made between bar associations and these organisations like in the Poppy experience. It is envisaged that these maps are tool for strengthening such referral mechanisms. Furthermore, these meetings will contribute to the referral mapping at the local level. The mapping will eventually improve the local violence prevention mechanisms. Meetings will also provide an opportunity for Bars and NGOs to contribute to the awareness raising and adoption of the communication plan.

##### Outcome II- Development of a systematic and structured approach for legal aid services via implementing and further improving best practices in pilot Bar Associations:

- **Activity 2.1 & Activity 2.2:** Providing additional capacity development trainings (ToT and tailor-made trainings) for lawyers to enhance the capacities of more lawyers working in the field of legal aid, especially the ones to service for the Centres. This activity is added upon the request of the pilot Bar Associations and based on the needs that UNDP has assessed throughout the implementation process to contribute to sustainable knowledge transfer to the target group at pilot bars and provide qualified services at centres.
- **Activity 2.3:** Improvement of the physical setting in the pilot SCVVs in line with the Trauma Sensitive Interview Room Approach (For details of the new approach, pls see Annex 1 and 2 in this Justification Note). The need for this approach was realized particularly during the late implementation period before the opening of the SCVVs based on the observations/reporting made by Project experts visit during the last quarter of 2021 on physical environment in the Centers (interview rooms and other supportive environment including room dedicated for children). Therefore, it was assessed that there is a need to adapt trauma-informed approach to the existing physical setting of the SCVVs, to make the environment comfortable for survivors by taking into account their psychological, neurological, physical, and emotional state. Therefore, based on the needs identified, during the extended period it is planned to modify the existing design with the



support of an interior architect and considering Trauma Sensitive aspects of the model as well as the purchases made (such as 2 chair and 1 table) will be transferred for other related needs of SCVV's in the pilot bars. Efforts will be made to use same signs and banners etc. for the centers. The visibility identity will also inform the PR campaign to enhance the "one brand" approach. Design study will be made for ensuring standard approach for the centers.

- **Activity 2.4:** Implementation of the communication plan for raising awareness of centres and performance management of legal aid service providers. The Centres require a strong Communication and PR strategy both at local and national level to make sure that the beneficiaries, NGOs and other pillars of the local mechanism for fighting violence against women are well aware of the centre and ensure coordination and collaboration. Special attention on the PR campaigns will be made based on the visits made to the centers. The Project developed a PR strategy to be verified with the Centres and local partners. The implementation of the Strategy will start during early months of the extension period via billboard designs, content development of the PR and communication messages during June-September 2022 period and active start of PR campaign activities will be made within 4<sup>th</sup> quarter of 2022 and continue towards the end of the project in 2023. The project will assess the needs in terms of communication close to the end of the extended Project duration. For this activity, in addition to the PR and communication tools and Good Will ambassadors of UNDP, cooperation with other relevant UN agencies will be benefitted, as suggested by Sida to maximize the visibility impact.
- **Activity 2.5:** Conduct of the monitoring and evaluation activities to ensure high quality of services in 6 centres. It is planned for the extension period that the Project hires a Monitoring and Coordination Expert to be responsible for the M&E actions in 6 centres and provides reporting from rights-based perspective, detecting and disseminating the good practices, lessons learned and areas that require improvement in line with the guidelines of centres and M&E framework that will be mutually agreed by all partners. It is expected that the Monitoring and Coordination Expert collect data on the functioning of the centers and report on semi-annual basis based on the following dimensions: (1) Outreach and Accessibility of SCVV (alignment with "Leave no one Behind" approach - LNOB); (2) Efficiency of the SCVV; (3) Coordination of SCVV with other ecosystem actors; (4) Diversity of legal assistance.

The first priority will be to see how bar associations can collect this information with their existing capacities and second steps will be reviewing their operating practices based on results of regular M&E reports.

During the implementation of the Project, necessary technical and infrastructural capacity of the SCVV's to become operational has been largely completed. The UTBA and UNDP are conducting visits to bar associations to discuss the progress and finalize the SCVV Directives.

To accelerate the processes on adoption of SCVV Directives by each bar, visits/meetings with Bars have been conducted by UTBA and UNDP in below schedule.

- 21-22 April 2022 Denizli Bar (realised in Denizli)
- 4 July 2022, Balikesir Bar (realised in Ankara)
- 16 May 2022, Samsun Bar (realised in Samsun)
- 4 July 2022, Antalya (realised in Ankara)
- 20 June 2022, Rize (realised)
- 27 June 2022, Mardin (realised)

As a result of these meetings that the UTBA and UNDP are conducting with bar associations, progress was assessed and content of SCVV Directives were discussed and finalized with tailor-made approach based on the current needs of each pilot bar.

During the field visits/meetings in the period of April-July 2022 with all pilot bars as well as Advisory Board meeting held in Ankara in 5<sup>th</sup> of July, pilot bar representatives shared their high need and demand to receive continued capacity building support from the project both substantial and financial terms through financial support to cover the cases and counselling applications for operationalization of SCVVs. Similar demands also came from other pilot bars as well due to significantly lower legal aid schemes in the country particularly starting with the period of 2021. The bars also shared the need to promote increased awareness of public about SSCVs via an effective PR campaign implementation at local level. The bars requested additional trainings for the lawyers (including ToT) as well as for trainee lawyers. Moreover, the bars as well as Ministry of Justice representatives also indicate the need of increasing the coordination among key actors and stakeholders at local level and demanded undertaking of further activities strengthening coordination particularly with other public agencies, CSOs and municipalities that are providing services for VAW victims. After visits of the UTBA and the UNDP to relevant Bar Associations, current status of SCVV Directive was improved and adjusted in line with the tailor-made needs of local bars. In Samsun and Denizli, it was submitted to their Executive Boards and adopted. Antalya Bar Association also adopted the Directive and will make adjustments in line with the results of the meeting held with UTBA on 4<sup>th</sup> July 2022. Currently, Balıkesir and Mardin are to adopt the Directive in line with their needs.

#### Outcome III - Enhanced capacities of lawyers practicing legal aid through a tailor-made training programme

- **Activity 3.2 and Activity 3.3:** As some of the activities under this outcome are still ongoing, the extension period will be used to complete Preparation of Priority Modules on Legal-Aid for Online Training and Preparation of Software Infrastructure for Online Training Programme. The priority modules were selected according to the training needs assessment (TNA) which was completed within the scope of activity 3.1 and presented during the second steering committee meeting. The 5 modules topics are respectively:
  - 1) Notion of Legal Profession Module
  - 2) Office Management for Lawyers Module
  - 3) Using e-applications for Lawyers Module
  - 4) Criminal Defence Attorney Module
  - 5) Human Rights Modul (including international principles, legislation and legal instruments about gender equality)

#### Outcome IV- Awareness rising among bar associations in Türkiye on the performance criteria and evaluation mechanism for legal aid services and automation system for appointment of CCP lawyers

- The activities under this outcome has sensitive nature of this topic in terms of the lawyers' profession and UTBA agreed to start implementation within the extended Project period. The extension period will provide time for review and revision of the previously developed Performance Criteria for Legal Aid Lawyers to convert it into Ethical Code of Conduct for Legal Aid Lawyers,

raising awareness about performance management and the automation system which is also linked to the new developments regarding the Attorney's Act.<sup>1 2 3</sup>

- At its final year of implementation, it is suggested that the Project will prioritize the performance evaluation of the recently launched Centres and its legal aid service providers through piloting 150 case files as well as counselling services. Project partners agreed to invite Ministry of Interior and Ministry of Family and Social Services representatives to project meetings such as advisory and coordination meetings etc. to be organised under the project. Inclusion of ministries will contribute to project results and future strategies.
- In this respect, cooperation with other relevant United Nations (UN) agencies and CSOs will further be improved. Collaboration with UN Women, UNHCR and UNFPA will be promoted to expand the NGO network during the extension period.

### **New Activity 4.2.3: Review and Update of Performance Criteria for Legal Aid Lawyers**

Resulting from the consultations with lawyers and managements of the bar association as well as the UTBA, a need for updating Performance Criteria for Legal Aid Lawyers that was developed during the previous phase of the project, in light of the new developments, in order to better benefit from best practices and to ensure that the resulting document is applicable and is supported with strong ownership by lawyers.

To this end it is proposed to updating Performance Criteria for Legal Aid Lawyers and transform it into Ethical Code of Conduct for Legal Aid Lawyers in line with international best practices. The resulting document will then be advocated for its adoption through the ethics commission of the UTBA. Such approach is expected to ensure the very much needed ownership by the target group and allows for integrating project objectives into the UTBA operating system for sustainable results.

In order realize the newly proposed activity entitled Updating of Performance Criteria for Legal Aid Lawyers (see above), the project envisages provision of translation of Codes of Conduct from European countries as good practices to better inform the revision and updating of previously developed Performance Criteria for Legal Aid Lawyers. For this activity translations from English, French and German languages are foreseen.

For this activity, an expert on code of conduct for legal aid lawyers will be recruited. Based on the good practices in Europe, the expert will update the previously developed performance criteria for legal aid lawyers and prepare the process for the adoption of these by the UTBA in accordance with the Judicial Reform Strategy Paper of the Ministry of Justice.

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<sup>1</sup> <https://www.cumhuriyet.com.tr/turkiye/tbb-baskani-sagkandan-tbmmde-avukatlik-kanunu-uyarisi-1925610>

<sup>2</sup> <https://www.barobirlik.org.tr/Haberler/baro-baskanlari-avukatlik-kanunu-nda-degisiklik-teklifi-gundemiyle-toplandi-82585>

<sup>3</sup> <https://www.istanbulbarosu.org.tr/HaberDetay.aspx?ID=16921&Desc=Avukatlik-kanunu-uyarisi-1925610>

*In conclusion:*

- The extension will focus mainly on
  - strengthening of effective coordination of VAW mechanism at local level
  - functioning and sustainability of centres
  - the establishment of the distance learning system for lawyers
  - increase project's contribution to sustainability and scalability by monitoring and evaluating the centres established and their functioning
  
- The extension will increase project's effectiveness and efficiency by devoting a reasonable time for all planned and foreseen activities summarized above.

## **5. Status of the Project Budget**

- Total project budget: USD 1.511.811,90 (13.500.000 SEK)
- Total instalments made by Sida: USD 1.511.811,90 (13.500.000 SEK)
- Total expenditure (as of August 2022): USD 577,706.83
- Remaining balance (as of August 2022): USD 934,105.07
- Expenditure ratio (as of August 2022) = 38.21 %

## **6. Current Status of Project Activities**

- **Completed:** 4 out of 13 activities have been completed (fully in Component 1 / partially in Component 2 & 3)
- **Ongoing:** 4 out of 13 activities are ongoing (Component 2 & 3)
- **Not Yet Started:** 5 out of 13 activities have not been started yet (mainly under Component 4 and partially Component 2)

<b>Component 1: COORDINATION</b>		
A.1.1: Networking and Coordination Practices	<b>COMPLETED</b>	1 - Second Regional Workshop <i>(completed)</i> 2 - Second Steering Committee Meeting <i>(completed)</i>
<b>Component 2: SYSTEM DEVELOPMENT</b>		
A.2.1: Tailor-made Training Programme	<b>COMPLETED</b>	1 - Organization/preparation of the Training Programme <i>(completed)</i>
A.2.2: Trainings delivery (including ToT)	<b>COMPLETED</b>	1 - Delivery of the ToT and Tailor-Made Trainings <i>(completed)</i>
A.2.3: Infrastructure Support and Upgrading of Pilot Bar Associations	<b>ONGOING</b>	1 - Establishment of Victims of Violence Support Centers (VVSC) in 6 Pilot Provinces (Antalya, Balıkesir, Denizli, Mardin, Rize and Samsun) <i>(completed)</i>
A.2.4: Communication and Outreach for each Pilot Bar Association	<b>ONGOING</b>	1 - Tender of communication services <i>(completed)</i> 2 - Implementation of the communication plan
A.2.5: Monitoring and Review of Local Poppy Practices at Violence Prevention Centers	<b>NOT STARTED</b>	1 - 6-Month Progress Report by each Bar Association
<b>Component 3: CAPACITY DEVELOPMENT</b>		
A.3.1: Training Needs Assessment for a tailor-made Online Training Programme on Legal Aid	<b>COMPLETED</b>	1 - Conducting needs assessment and agreement of 5 priority modules <i>(completed)</i>
A.3.2: Preparation of Priority Modules on Legal-Aid for Online Training	<b>ONGOING</b>	1 - Procurement of online training experts 2 - Preparation of the details of the curriculum and courses contents
A.3.3: Preparation of Software Infrastructure for Online Training Programme	<b>ONGOING</b>	1 - Tender <i>(completed)</i> 2 - Establishment of system's infrastructure 3 - Upload of the online training courses (5 modules)
<b>Component 4: AWARENESS RAISING</b>		
A.4.1: International Study Visits to Best Practices	<b>NOT STARTED</b>	1 - Study Visit I and Visit Report 2 - Study Visit II and Visit Report
A.4.2: Implementation of Communication Plan for Awareness Raising on Performance Management	<b>NOT STARTED</b>	1 - Preparation of Communication Plan for dissemination of information of automation systems, performance criteria and evaluation model to Bar Associations and lawyers
A.4.2.1: One-day National Conference	<b>NOT STARTED</b>	1 - Organization of a one-day National Conference with the participation of UTBA, 79 Bar Associations, Ministry of Justice and other related central agencies to introduce and discuss the benefits of automation systems and performance management tools and criteria 2 - National Conference Report
A.4.2.2: Five Local Study Visits to Best Practicing Bar	<b>NOT STARTED</b>	1 - Five Local Visit Reports

The proposed NCE period will allow to complete the ongoing activities effectively and implement the activities that have not started yet by allocating a reasonable time.

During NCE period SCVV's will be supported to make sure that they operate with full effectiveness and serving for the purpose of the Project objectives. The main beneficiary UTBA is also committed to support and provide guidance for local bars and newly established centres in a way to ensure its sustainability through a standardised and qualified services, regular reporting and a well-structured M&E Plan.

During the extension period, the coordination mechanism among these centres, public agencies and CSOs at local level is also planned to be supported. This would be critical to enable a supportive ecosystem for promoting access to justice for violence victims. Therefore, the extension period will serve to the effectiveness, efficiency, and sustainability of the project and SCVV's.

## **Annex 1: Justification Note on the Proposed Upgrade for the Interview Rooms Based on 'Trauma-Informed Interview Rooms' Approach**

This explanatory note is prepared to provide information on how 'trauma-informed interview rooms' have become an essential instalment in modern support centers for violence survivors established and soon to be opened under ILAP project and justify why Support Centers for Violence Victims (SCVVs) in pilot bar associations need to be updated with trauma-informed approach to provide a better service.

'Trauma-Informed Interview Rooms', also referred to as 'Soft Rooms', are an essential component of the new strategy to providing survivor care adopted amongst many NGOs and support services globally. This new approach is referred to as Trauma-Informed Care (TIC), and TIC is different from the usual care given to survivors because it revolves around the body's biological and neurological response to trauma to create an easier path towards the survivors' healing. A soft interview room is considered a vital part of TIC as it creates the necessary space to help survivors feel comfortable, which can also positively affect the interview process. Soft room designs can vary based on certain factors such as locally available resources, size, and budget, but certain critical elements must be kept universal. These vital elements include soundproofing, calming-colored walls, soft lighting, having comfortable chairs and blankets, avoiding hardwood floors, and ensuring that cameras (if used) are not obtrusive.

Some examples are provided for reference below:

- <https://www.projectbeloved.org/soft-interview-rooms>
- <https://maestrovision.com/soft-interview-room/>

It is beneficial to have information materials and visuals available in the room in an appropriate manner, which will raise awareness of the victim on the subject and encourage them in the process of seeking their rights.

To further emphasize just how critical a role these soft rooms play in establishing a sense of security for the survivors and a smooth and effective administrative process, we must consider the survivors' psychological, physical, and emotional state.

Experiences of violence are incontestably traumatic events. Research finds that after experiencing a traumatic event, the body and mind are often in a state of shock and anxiety and being in such a vulnerable state necessitates that these individuals be treated with the utmost respect, care, comfort, and patience. The story of an assault is equally a part of the traumatic experience as the actual event as just re-telling can be like re-living the experience and thereby be re-traumatizing, and that is why it is crucial to make the environment comfortable for the survivors to feel as safe as possible. In addition, some survivors may have had negative experiences with other institutions, including law enforcement. These soft interview rooms tell the survivor that this experience will be different, that they will be heeded and respected this time. This is also important in terms of making them feel that they are in a solution environment based on a different service delivery and approach.

In Police station, prosecutor's office, hospital, etc., they all face in similar and classical physical settings. The feeling of giving a statement to an official who is in a dominant position behind the chair, table, desk setting. Such formal office type environment is a factor that is especially avoided in trauma informed interview rooms.

UNDP supports this approach **in the context of gender equality, improvement of legal aid practices and adopting contemporary approaches**. Ensuring that women survivors of violence receive the most effective care and assistance is vehemently essential and synonymous with the achievement of SDG 5. Yet, statistics show that less than 40% of women seek help of any sort, especially from a legal or law enforcement institution (less than 10%). One potential reason for this occurrence is the fear they experience, especially of having to explain their circumstances and receiving inappropriate service in these places.

A simple cost estimation is provided in Annex 2 for the 5 centers which have a physical opportunity to have this kind of interview room. It should be noted that Samsun is not covered due to lack of space for separate interview room in Samsun. Since Nevşehir center is omitted, it is not included as well.. The unit prices are taken from the cost study conducted by UNDP (Annex-2- excel). It should be noted that the items with average prices are selected, and they may be replaced with another ones. Also, the estimated items can differ in some centers depending on the capacity.

The Project will have a chance to **introduce the concept of the ‘trauma-informed interview room’ for the first time in Türkiye and will enhance its leading role in this area by setting a unique and needs-based example for future projects as well.**

Since SCVVs are in opening stage, adaptation of such concept to SCVV’s will make a significant contribution to services to women victims with high service quality. Interior architect will be responsible of organizing the Trauma Informed Interview Rooms by modifying the existing designs, considering Trauma Sensitive aspects as well as the purchases made (furniture).

During the current implementation period, **it is also planned that a Standard Guideline for this approach will be conducted for ensuring standardized approach.**

The proposed upgrade has a budget needed around **2300** USD and there is a budget availability. This upgrade is planned in the extension period.

**The need for this approach was realized particularly during the late implementation period before the opening of the SCVVs based on the observations made during regular experts visit during the last quarter of 2021.** From the photos/observations taken during these visits regarding checking the physical environment in the Centers (interview rooms and other supportive environment including room dedicated for children) as well as expert opinion received on need to include **trauma-informed approach** to the existing physical setting of the SCVVs, it is decided to work on adaptation of **trauma-informed approach for the Centers in order to** make the environment comfortable for survivors and taking into account their psychological, physical, and emotional state.

**This will be important not only for the existing SCVVs but also dissemination of the centers across Türkiye** for qualified legal aid service provision by taking the neurological and psychological dimensions of survivors into account which will positively affect the interview process in all legal-aid support centers.

**ANNEX-2: The Average Cost for the Foreseen Upgrade regarding Trauma-Informed Interview Room Design in the Centers (as of June 2022)\***

<b>ANTALYA</b>				<b>NOTES</b>
Name of the item	Unit cost (TRY)	No of the item	Total cost (TRY)	
Armchair	2000.00	2.00	4000.00	
Lamp	600.00	1.00	600.00	
Painting	649.00	1.00	649.00	estimated/min. amount
Center table	1219.00	1.00	1219.00	
Side table**	459.00	1.00	459.00	
Flooring (carpet)	250.00	17.00	4250.00	in m2/Approx.
Frame for info/awareness raising poster	150.00	1.00	150.00	
<b>SUBTOTAL (TL)</b>			<b>11327.00</b>	
<b>SUBTOTAL (USD)***</b>			<b>656.37</b>	
<b>BALIKESİR</b>				
Name of the item	Unit cost (TRY)	No of the item	Total cost (TRY)	
Armchair	2000.00	2.00	4000.00	
Lamp	600.00	1.00	600.00	
Painting	649.00	1.00	649.00	estimated/min. amount
Center table	1219.00	1.00	1219.00	
Side table**	459.00	1.00	459.00	
Carpet	1199.00	1.00	1199.00	
Frame for info/awareness raising poster	150.00	1.00	150.00	
<b>SUBTOTAL (TL)</b>			<b>8276.00</b>	
<b>SUBTOTAL (USD)***</b>			<b>479.57</b>	
<b>DENİZLİ</b>				
Name of the item	Unit cost (TRY)	No of the item	Total cost (TRY)	
Armchair	2000.00	2.00	4000.00	
Lamp	600.00	1.00	600.00	
Painting	649.00	1.00	649.00	estimated/min. amount
Center table	1219.00	1.00	1219.00	
Side table**	459.00	1.00	459.00	
Carpet	1199.00	1.00	1199.00	
Frame for info/awareness raising poster	150.00	1.00	150.00	
<b>SUBTOTAL (TL)</b>			<b>8276.00</b>	
<b>SUBTOTAL (USD)***</b>			<b>479.57</b>	
<b>MARDİN</b>				
Name of the item	Unit cost (TRY)	No of the item	Total cost (TRY)	
Armchair	2000.00	2.00	4000.00	



Lamp	600.00	1.00	600.00	
Painting	649.00	1.00	649.00	estimated/min. amount
Center table	1219.00	1.00	1219.00	
Side table**	459.00	1.00	459.00	
Flooring (carpet)	250.00	19.00	4750.00	
Frame for info/awareness raising poster	150.00	1.00	150.00	
<b>SUBTOTAL (TL)</b>			<b>11827.00</b>	in m2/Approx.
<b>SUBTOTAL (USD)***</b>			<b>685.35</b>	
<b>GRAND TOTAL (TL)</b>			<b>39,706.00</b>	
<b>GRAND TOTAL (USD)***</b>			<b>2,220.00</b>	

UN Exchange rate August 2022	USD/TRY 17.8910
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\* Samsun and Rize are not included. Since there is no separate room available for interview room, center in Samsun is not covered in the calculations based on the physical unavailability. Moreover, in line with the results of Rize mission carried out in June 2022, the Bar Association informed UNDP that they will transfer the rooms/offices devoted to the SCVV to the room(s) of bar located in Rize Courthouse. In this case, there may not be any suitable space for trauma-informed interview room in this center, that is why budget is revised. The budget allocated for this center is kept for uniform visual materials (banners, posters, signs etc.) to be used in the centers.

\*\* All equipment to be bought will be in line with standards of trauma-informed approach. For example, the side table of the product will have wheels, and the model is chosen in a way suitable for the interviewer to take notes.

\*\*\*For the estimation in USD, UN August 2022 exchange rate is used

## Annex II - Activity plan

Activities	2022							2023					Comments
	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	March	Apr	May	
<b>Component 1: COORDINATION</b>													
I.1: Networking and Coordination Practices					Regional meeting					Regional meeting			Two regional in person meetings meetings will be organized in 2022 and 2023
<b>Component 2: SYSTEM DEVELOPMENT</b>													
A.2.1: Tailor-made Training Programme				Refresher training will be delivered									A refresher online training will be organized in accordance with the availability of lawyers, considering the judicial vacation
A.2.2: Trainings delivery (including ToT)				Refresher training will be delivered									A refresher online training will be organized in accordance with the availability of lawyers, considering the judicial vacation
A.2.3: Infrastructure Support and Upgrading of Pilot Bar Associations (for Trauma Informed Rooms)		Final identification of the needs and situation of centers		Finalization of Trauma informed rooms and standardization of the visibility of centers									
A.2.4: Communication and Outreach for each Pilot Bar Association	PR Campaign Planning and Preparation Period			Campaign Execution	Campaign Execution	Post Campaign Reporting	Post Campaign Reporting	Reinforcement of Comms messages	Reinforcement of Comms messages	Evaluation of impact of PR campaign	Evaluation of impact of PR campaign		
A.2.5: Monitoring and Review of Local Poppy Practices at Violence Prevention Centers													This is a continuous activity that will be implemented once the centers are operational
<b>Component 3: CAPACITY DEVELOPMENT</b>													
A.3.1: Training Needs Assessment for a tailor-made Online Training Programme on Legal Aid	Completed												
A.3.2: Preparation of Priority Modules on Legal-Aid for Online Training					Preparation of the modules		Finalization of modules						
A.3.3: Preparation of Software Infrastructure for Online Training Programme				Training to trainers for preparing online modules	Design and technical support					Supporting users	Reporting		
<b>Component 4: AWARENESS RAISING</b>													
A.4.1: International Study Visits to Best Practices		Conceptualization of the scope/place of the study visit				1st international study visit				2nd international study visit			
A.4.2: Implementation of Communication Plan for Awareness Raising on Performance Management		Contracting of the company			Design of the campaign	Implementation of the communication plan							
A.4.2.1: One-day National Conference													
A.4.2.2: Five Local Study Visits to Best Practicing Bar Associations									Identification of best practices	Visits to best practices			
A.4.2.3 Review and Update of Performance Criteria for Legal Aid Lawyers		Recruitment		Review and update of performance criteria									
Steering Committee Meetings			4th SC Meeting				5th SC Meeting				6th SC Meeting		These meetings will be held online
Management Meetings	1st Management Meeting - 9th June				2nd Management Meeting				3rd Management Meeting			4th Management Meeting	These meetings will be held online
Advisory Board Meetings		5th July 2022											Except for the July 5th, these meetings will be held online. Depending on the consensus with UTBA & SIDA, the last two Advisory meeting can be held together/merged with 5th and 6th SC meetings respectively.

## Annex III - Logical Framework

Support to the Improvement of Legal Aid Practices for Access to Justice for All in Turkey Phase II							
	Description	Indicators	Baseline	Previous target	New Target with the No-cost-Extension (# applicable)	Cumulative Realization as of July 2022	Comments
<b>Overall Objective /Impact</b>	COOPERATION FRAMEWORK OUTCOME INVOLVING UNDP #4.1: By 2025, governance systems are more transparent, accountable, inclusive and rights-based, with the participation of civil society, and judiciary services are improved in quality						UNSDCF is the binding UN Cooperation Framework agreement with Government of Turkey. Impact statements of all UNDP projects are coming from UNSDCF outcome statement by default. This is the relevant outcome statement from UNSDCF 2021-2025 for this project.
<b>Specific Objective /Outcome 1</b>	CPD Output 4.2 Capacities and functions of judicial system, (WRE)Ombudsman institution strengthened to expand access to justice and combat discrimination, with a focus on women and other disadvantaged groups	4.2.2 Number of additional people who have access to justice	(As of January 2020) 22,049 (total) 18,076 women 3973 men	N.A	(As of June 2023) 33,846 (total) 27,518 women 6,328 men	27975 (total) 22,834 women 5,141 men	Outcome statements of all UNDP projects are coming from the Country Programme Document (CPD) of UNDP by default. This is the relevant CPD Output statement for the new CPD 2021-2025. The number of people having access to justice pertain to the statistics on legal aid in 7 pilot cities of Legal Aid Phase II. The cumulative realization value is as of 30.09.2021 since we collect legal aid statistics quarterly for monitoring purposes. The latest one pertains to Q3 in that regard.  The baseline is as of January 2020. In 2020 out of 3985 persons provided with legal aid 3264 were women (81 %). For 2021, 26,768 persons (21,853 women, 4,915 men) were provided with legal aid and as of 31 March 2022, 1207 persons (981 women, 226 men) were provided with legal aid, which makes the cumulative realization 27,975. In line with the revised target of indicator "Number of (Victims of Violence Support Centers) VVSCs established." As of second quarter of 2022 legal aid statistics will be collected for 6 provinces.
Output/Expected Result 1.1	Enhanced Coordination Between Women NGO's, Civil Society Organizations, Lawyers and Bar Associations to Improve the Legal Aid System in Turkey	Number of regional workshops	0	2	4	2	
Output/Expected Result 1.2	Development of a systematic and structured approach for legal aid services in pilot Bar Associations	Number of trainees participated in trainings	0	200	200	138	Participation level was low due to several factors: COVID-19 pandemic, less interest due to switch to digital platforms and increase in the workload of lawyers.
		Number of trainees participated to ToT Trainings	0	70	140	120	
		Number of (Support Centers for Victims of Violence) SCVVCS established	0	7	6	6 established but not operational	The management of both Nevşehir Province Municipality and Bar Association changed recently therefore, the previous agreement about designation of office space for Nevşehir SCVV was cancelled. Centers were opened as of 24 February 2022. However, they are still not fully operational and require more visibility and support from UTBA.
		Guidelines are produced for use by all SCVVs	No	Yes	Yes	Yes	Guidelines cleared by Bars and UTBA.
Output/Expected Result 1.3	Enhanced Capacities of Lawyers Practicing Legal Aid Through a Tailor-made Training Programme	An M&E framework introduced and in use by SCVVs by the end of the project	No	N.A	Yes	No	The preparations for the M&E Framework will only start once the no-cost extension is approved and VVSCs start functioning. Actual work will be conducted to VVSCs by Gender Expert, M&E Analyst and Legal Expert to identify a template that can be used by all pilot bars.
		A training needs assessment report produced	No	Yes	Yes	Yes	
		Number of training modules developed for online trainings	0	5	5	0	Training modules have been identified. Sub-sections of the modules are described in the trainings needs assessment. Recruitment of consultants who will finalize the training module is ongoing.
		Distance Learning Management System on Legal Aid Developed	No	Yes	Yes	No	The company has been selected for this work, however, the Distance Learning Management System can only be created once training modules are prepared in full detail. The content of the modules need to be finalized so that the system can be launched. This activity could not started in 2021. IC recruitment process has been ongoing. Due to the high exchange rate fluctuation in 2022, company sent letter to UNDP that it couldn't perform the planned cost. Therefore, new tender process was initiated by the end of July for this activity.
Output/Expected Result 1.4	Awareness raising among bar associations in Turkey on the performance criteria and evaluation mechanism for legal aid services and automation system for appointment of CCP lawyers	Number of international study visits	0	2	2	0	2 study visits are envisaged to EU/European countries.
		One day National Conference organized	No	Yes	Yes	No	
		5 local study visits to best practice Bar Associations in Turkey organized	No	Yes	Yes	No	
Output/Expected Result 1.5	Awareness of public on VVSCs' legal aid services raised	Number of times SCVVs are covered in local media in 6 pilot cities	0	2150		0	Tender with the winning company was concluded in March 2022 and the company prepared its Communication Plan which was approved by all parties
		Number of citizens reached by awareness raising activities as evidenced by Media Monitoring Report	0	2,000,000		0	

**RISK LOG**

<b>Project Title:</b> Support to the Improvement of Legal Aid Practices for Access to Justice for All in Turkey Phase II	<b>Award ID:</b> 00113501	<b>Date:</b> September 2022
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#	Description	Date Identified	Impact & Probability 1 (Low) - 5 (High)	Countermeasures / Management response	Owner	Last Update	Status
1	Ownership of pilot bar associations	During project design	P=3 I=5	<p>Ensure that UTBA continues support through higher commitment as a project partner</p> <p>Organize advisory board and coordination meetings in order to obtain the ideas and suggestions of pilot bar associations</p> <p>Always maintain close communication with pilot bars and public institutions</p> <p>Consider local dynamics and reputation of bars while implementing project activities such as relationships with institutions and CSOs</p> <p>Inclusion of pilot bars to the communication plan for raising local awareness</p>	UTBA UNDP MoJ	September 2022	
2	Inoperative Support Centers for Violence Victims at pilot Bars	During project design	P=2 I=5	The project team will closely collaborate with pilot bar associations and focal points for achieving high	UTBA UNDP MoJ	September 2022	

			<p>quality of work and determining additional requirements for improving efficiency at centers</p> <p>The project team will cooperate with focal points at pilot bar associations in order to obtain reports on a monthly and semi-annual basis for keeping track of progress in centers</p> <p>Field visits and/or meetings will be organized with pilot bar associations for establishment of M&amp;E systems at each pilot bar association</p> <p>Informative campaigns will be developed for raising awareness among public about services provided at centers. The campaigns will be designed for prioritizing services towards vulnerable members of communities, foremost people subjected to violence</p> <p>In the extension period of the project, specifically newly proposed Activity 2.6 which will include support for piloting of 150 violence cases and counselling of legal aid lawyers in referred centres will be helpful for improving legal representation, quality of services and support the operationalization of the centres. After the completion of cases and quality assurance within the framework of provision of services catered specifically for people subjected to violence. The support for counselling will help lawyers in legal aid</p>			
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				counselling and providing informative services to applicants.			
3	Weak interest of CSOs during implementation of activities	During project design	P=2 I=4	<p>Ensure commitment of CSOs by increasing cooperation with pilot bar associations</p> <p>Coordination events will be increased</p> <p>Facilitate official agreements and/or protocols between CSOs and relevant actors</p> <p>Reminding CSOs about their crucial significance in terms of local referral mechanisms</p> <p>Ensure CSOs are effectively taking part in obtaining relevant information</p> <p>Understanding concerns of CSOs throughout project implementation in order to avoid confusion</p> <p>Maintain close communication with CSOs for a stable and sustainable workflow with bar associations and public institutions</p> <p>Consider local dynamics while implementing project activities such as relationships with public institutions, other CSOs and bar associations</p> <p>Inclusion of CSOs to the communication plan for local raising awareness</p>	UTBA UNDP MoJ	September 2022	

4	Unsuccessful implementation of the communication strategy for centers and performance management	During project design	P=1 I=4	<p>Effective use of social media platforms, radio and television broadcasting, production and strategic distribution of visibility materials</p> <p>Communicating the importance of performance criteria by showcasing best practices and present related reports which include complementary analyses</p> <p>Holistic implementation of the communication strategy will be ensured by the project team in consultation with pilot bar associations, UTBA, Ministry of Justice and SIDA</p> <p>The project team will hold regular meetings with communication expert and selected communication company for ensuring success throughout the implementation of the communication plan</p>	UTBA UNDP MoJ	September 2022	
5	Continuation of the Pandemic	During project design and inception phase	P=2 I=4	<p>Ensure adaptation to digital platforms for continuation of successful project implementation</p> <p>Desk work prioritized</p> <p>Project team will closely follow up national and international guidelines for safety.</p>	UTBA UNDP MoJ	September 2022	

# No Cost Extension Budget

2019-2020 ACTIVITY DETAILS						PROJECT FINANCIAL SITUATION (As of June 2022)		NCE PERIOD ESTIMATED ACTIVITES & BUDGET					Comments	
Outcome 1 - Enhanced Coordination Between Women NGOs, Civil Society Organizations, Lawyers and Bar Associations to Improve the Legal Aid Provision in Turkey														
Activity 1.1: Networking and Coordination Practices						UNDP ATLAS CODES								
		Fee (USD)	#days /units	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Days	people	cost	Required budget (NCE)		
Expert 1 (LT)		350,00	3	1	1.050,00			Expert 1 (LT)	350,00	4	1	1.400,00		
Expert 2 (ATT)		300,00	3	1	900,00	6.279,41	2.270,59	Expert 2 (ATT)	250,00	4	1	1.000,00	5.620,00	
Expert 5 (COM)		300,00	10	1	3.000,00			Expert 5 (COM)	180,00	4	1	720,00		
Expert 4 (NGO)		300,00	12	1	3.600,00			Expert 4 (NGO)	250,00	10	1	2.500,00		
Travel (roundtrip)	Flights to 2 provinces (21 bar association participants & 21 NGO participants & 4 experts & 2 UNDP & 2 UTBA & 2 MoJ)	150,00	2	52	15.600,00	71600	0	Travel (roundtrip)	120,00	2	66	15.840,00	15.840,00	
Accommodation		100,00	2	52	10.400,00	75700		Accommodation	100,00	2	66	13.200,00	13.200,00	
Meeting Costs	2 regional workshops + online organization costs (for 2 new regional meetings - online)	80,00	2	52	8.320,00	15.971,45	2.748,55	Meeting Costs	80,00	2	66	10.560,00	10.560,00	
Miscellaneous Expenses		780,00	1	1	780,00	74500	472						2 days for 2 new regional meetings	
<b>SUBTOTAL</b>					<b>43.650,00</b>			<b>22.722,65</b>	<b>20.927,35</b>			<b>45.220,00</b>		
Outcome II- Development of a systematic and structured approach for legal aid services via implementing and further improving best practices in pilot Bar Associations: Poppy Project practices														
Activity 2.1: Tailor-made Training Programme						UNDP ATLAS CODES								
		Fee (USD)	#days /units	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Days	people	cost	Required budget (NCE)		
Expert 1 (LT)		350,00	25	1	8.750,00			Expert 1 (LT)	350,00	4	1	1400,00	3 days for 1 more new training	
Expert 2 (ATT)		300,00	10	1	3.000,00			Expert 2 (ATT)	250,00	4	1	1000,00		
Expert 3 (ATT)		300,00	10	1	3.000,00	22.250,00	0,00					5.520,00	Adjusted in accordance with the originally planned length of trainings	
Expert 8 (PSY)		300,00	10	1	3.000,00			Expert 8 (PSY)	250,00	4	1	1000,00		
Expert 9 (SW)		300,00	10	1	3.000,00			Expert 9 (SW)	250,00	4	1	1000,00		
Expert 6 (GENDER)		300,00	5	1	1.500,00			Expert 6 (GENDER)	280,00	4	1	1120,00		
Travel (roundtrip)	Flights to 7 provinces (5 experts & 2 UNDP & 1 UTBA & 1 MoJ)	150,00	7	9	9.450,00	71600	0,00							
Accommodation	3 people will stay 3 nights in 7 provinces, 6 people will stay 1 night in 7 provinces	100,00	105	1	10.500,00	75700	45.945,94							
Meeting Costs		80,00	21	40	67.200,00									
						75700		Online meeting costs (including published materials)	350,00	3	1	1.050,00	1.050,00	2 days for 1 more new training
Miscellaneous Expenses		500,00	1	1	500,00	74500	0							
<b>SUBTOTAL</b>					<b>109.900,00</b>			<b>68.195,94</b>	<b>41.704,06</b>			<b>6.570,00</b>		
Activity 2.2: ToT Training Programme						UNDP ATLAS CODES								
		Fee (USD)	#days /units	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Days	people	cost	Required budget (NCE)		
Expert 1 (LT)		350,00	7	1	2.450,00			Expert 1 (LT)	350,00	6	1	2100,00	5 days for 1 more new training	
Expert 2 (ATT)		300,00	5	1	1.500,00			Expert 2 (ATT)	250,00	6	1	1500,00		
Expert 3 (ATT)		300,00	5	1	1.500,00							11.280,00	Adjusted in accordance with the originally planned length of trainings	
Expert 8 (PSY)		300,00	5	1	1.500,00	15.950,00	0,00	Expert 8 (PSY)	250,00	6	1	1500,00		
Expert 9 (SW)		300,00	5	1	1.500,00			Expert 9 (SW)	250,00	6	1	1500,00		
Expert 11 (ToTSc)		300,00	10	2	6.000,00			Expert 11 (ToTSc)	250,00	6	2	3000,00		
Expert 6 (GENDER)		300,00	5	1	1.500,00			Expert 6 (GENDER)	280,00	6	1	1680,00		
Travel (roundtrip)		150,00	7	10	10.500,00	71600	0							
Accommodation		100,00	5	70	35.000,00	75700								
Meeting Costs	ToT trainings for 7 pilot provinces (10 trainees per each pilot & 7 experts & 2 UNDP & 2 UTBA & 2 MoJ)	80,00	5	83	33.200,00	75700	8.406,90							
						75700		Online meeting costs (including published materials)	350,00	5	1	1750,00	1750,00	5 days for 1 more new training
Miscellaneous Expenses		600,00	1	1	600,00	74500	0							
<b>SUBTOTAL</b>					<b>95.250,00</b>			<b>24.356,90</b>	<b>70.893,10</b>			<b>13.030,00</b>		



Activity 2.3: Infrastructure Support and Upgrading of Pilot Bar Associations						UNDP ATLAS CODES								
		Fee (USD)	#days /units	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Days	people	cost	Required budget (NCE)		
Infrastructure Monitoring Expert		150,00	50	1	7,500,00	71300 Local Consultants	6,000,00	1,500,00						
Infrastructure Support Pack	One pack for each pilot bar association	10,000,00	7	1	70,000,00	72400 Communc & Audio Visual Equip 72200 Equipment and Furniture	40,942,16	29,057,84						
Travel (roundtrip)	(Flights to 7 pilot provinces, 1 expert, 1 UNDP)	150,00	21	2	6,300,00	71600 Travel	5,686,87	613,13	120,00	6	2	1440,00	1440,00	
Accommodation	(1 expert, 1 UNDP)	100,00	21	2	4,200,00	75700 Training, Workshops and Confer	42,62	4,157,38	100,00	6	2	1200,00	1200,00	
Miscellaneous Expenses		150,00	7	1	1,050,00	74500 Miscellaneous Expenses	803,08	246,92						
											2700,00	2700,00	Cost is decreased based on the updates (including separation of transfer of Nevsehir equipments as separate budget line as below)	
											750,00	750,00	Transportation cost of items bought for Nevsehir to UTBA is added as separate budget item for easy tracking	
<b>SUBTOTAL</b>					<b>89,050,00</b>	<b>SUBTOTAL</b>	<b>53,474,73</b>	<b>35,575,27</b>				<b>7,290,00</b>		
Activity 2.4: Communication and Outreach for each Pilot Bar Association						UNDP ATLAS CODES								
		Fee (USD)	#days /units	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Days	people	cost	Required budget (NCE)		
PR campaigns		9,500,00	1	7	66,500,00	73300 Rental & Maint of Info Tech Eq 74200 Other Media Costs	13,277,52	53,222,48						
Expert 4 (NGO)		300,00	7	1	2,100,00						13000,00	13000,00	Billboard advertisement	
Expert 5 (COM)		300,00	20	1	6,000,00	71300 Local Consultants	8,160,00	2,040,00	250,00	6	1	1500,00	1500,00	
Expert 6 (GENDER)		300,00	7	1	2,100,00				180,00	12	1	2160,00	2160,00	
Travel (roundtrip)	(Flights to experts: LT, NGO, COM, 2 UNDP, 2 UTBA and 2 Mol)	150,00	7	9	9,450,00	71600 Travel	4,496,74	4,953,26	280,00	6	1	1680,00	1680,00	
Accommodation	(3 experts, 2 UNDP, 2 UTBA and 2 Mol)	100,00	7	9	6,300,00	75700 Training, Workshops and Confer	6,300,00	0,00	150,00	6	5	4500,00	4500,00	
									100,00	6	5	3000,00	3000,00	
<b>SUBTOTAL</b>					<b>92,450,00</b>	<b>SUBTOTAL</b>	<b>32,234,26</b>	<b>60,215,74</b>				<b>74,610,00</b>	Minor adjustment made	
Activity 2.0: Baseline studies for establishment (preparation of legislative framework and coordination board of pilots)						UNDP ATLAS CODES								
		Fee (USD)	#days /units	#people	Cost	REALIZATION	REMAINING BUDGET							
Expert 1 (IT)		350,00	7	1	2,450,00									
Expert 2 (ATT)		300,00	7	1	2,100,00									
Expert 3 (ATT)		300,00	7	1	2,100,00	71300 Local Consultants	9,050,00	0,00						
Expert 4 (NGD)		300,00	3	1	900,00									
Expert 6 (GENDER)		300,00	5	1	1,500,00									
Travel (roundtrip)	(Flights to Ankara, 2 participants from each pilot bar association)	150,00	14	4	8,400,00	71600 Travel	2,476,65	5,923,35						
Accommodation		100,00	14	4	5,600,00	75700 Training, Workshops and Confer	5,666,29	7,943,71						
Meeting Costs	(4 one day coordination meetings in Ankara (in each meeting 24 bar representatives, 4 experts, 3 UNDP, 2 UTBA and 2 Mol)	80,00	4	25	8,000,00	74500 Miscellaneous Expenses	0	400,00						
Miscellaneous Expenses		100,00	4	1	400,00									
<b>SUBTOTAL</b>					<b>31,450,00</b>	<b>SUBTOTAL</b>	<b>17,182,94</b>	<b>14,267,06</b>						
Project Staff						UNDP ATLAS CODES								
		Fee (USD)	#months	#people	Cost	REALIZATION	REMAINING BUDGET							
Salary	Project Clerk (UNV)	1,300,00	12	1	15,600,00									
	Proje Assistant	1,200,00	12	1	14,400,00									
	Project Associate	2,000,00	12	1	24,000,00									
	Project Manager	2,500,00	12	1	30,000,00									
	Human Rights and Rule of Law Projects Coordinator (IC30)	1,380,00	12	1	16,560,00									
<b>SUBTOTAL</b>					<b>100,560,00</b>	<b>SUBTOTAL</b>	<b>38,438,63</b>	<b>62,121,37</b>						
Other Costs						UNDP ATLAS CODES								
		Fee (USD)	#months	#people	Cost	REALIZATION	REMAINING BUDGET							
<b>PROGRAMMABLE BUDGET TOTAL (SIDA as source of funding)</b>														
Rent		1,330,00	12		15,960,00	73125 Common Services Premises	0,00	15,960,00						
Audit & Evaluation Costs		1,543,75	12		18,525,00		0,00	18,525,00						
Project Steering Group & Advisory Meetings (4)		1,000,00	4		4,000,00	71600 Travels 74500 Miscellaneous Expenses	94,65	3,905,35						
Visibility		125,00	12		1,500,00	72400 Comm&AudioVisual 74200 (Audio Visual&Intern Prod Costs)	89,05	1,410,95						
Translation Services		250,00	12		3,000,00	74220 Translation Costs	2,174,40	825,60						
Direct Project Cost (DPC) 3%					17,215,35	74500 DPC	17,215,35	0,00						
General Management Support (GMS) 8%					47,284,83	75100 Facht&Admin (GMS)	3,711,61	43,573,22						
<b>SUBTOTAL</b>					<b>107,485,18</b>	<b>SUBTOTAL</b>	<b>23,285,06</b>	<b>84,200,12</b>						
<b>GRAND TOTAL</b>					<b>468,795,18</b>	<b>SUBTOTAL</b>	<b>279,891,11</b>	<b>389,904,07</b>						

2020-2021 ACTIVITY DETAILS																				
Outcome III - Enhanced capacities of lawyers practicing legal aid through a tailor-made training programme																				
Activity 3.1: Training Needs Assessment for a tailor-made Online Training Programme on Legal Aid																				
UNDP ATLAS CODES										REALIZATION	REMAINING BUDGET									
		Fee (USD)	#days /units	#people	Cost							Fee	Days	people	cost	Required budget (NCE)				
Expert 1 (LT)		350,00	3	1	1,050,00	71300	Local Consultants	1,050,00	3,000,00											
Expert 9 (TMA)		300,00	10	1	3,000,00															
SUBTOTAL										4,050,00										
Activity 3.2: Preparation of Priority Modules on Legal-Aid for Online Training																				
UNDP ATLAS CODES										REALIZATION	REMAINING BUDGET									
Expert 3 (LT)		350,00	3	1	1,050,00															
Expert 6 (GENDER)		300,00	3	1	900,00															
Long Term Agreement	Creating a roster of 5 experts for content development of 5 priority modules	155,00	10	25	48,750,00	71300	Local Consultants	0,00	0,00											
SUBTOTAL										56,700,00										
Activity 3.3: Preparation of Software Infrastructure for Online Training Programme																				
UNDP ATLAS CODES										REALIZATION	REMAINING BUDGET									
Expert 1 (LT)		350,00	3	1	1,050,00															
Expert 12 (IT)		900,00	10	1	3,000,00	71300	Local Consultants	1169,92	1,838,08											
Services	Service Provision of a Software Company	100,000,00	1	1	100,000,00	74200	Audio Visual & Print Prod Costs	0,00	0,00											
SUBTOTAL										104,650,00										
Outcome II: Development of a systematic and structured approach for legal aid services via implementing and further improving best practices in pilot Bar Associations: Popsy Project practices																				
Activity 2.5: Monitoring and Review of Local Popsy Practices																				
UNDP ATLAS CODES										REALIZATION	REMAINING BUDGET									
Expert 1 (LT)		350,00	10	1	3,500,00	71300	Local Consultants	0	0,00											
Expert 2 (ATT)		300,00	7	1	2,100,00															
Expert 4 (GENDER)		300,00	2	1	600,00															
Travel (roundtrip)	(Flights to 7 pilots 2 expert, 3 UNDP)	150,00	7	4	4,200,00	71400	Travel	6425,67	1,974,33											
Accommodation		100,00	7	4	2,800,00	71300	Training, Workshops and Confer													
Meeting Costs		50,00	7	4	1,400,00		(Accommodation and Meeting Costs)													
Miscellaneous Expenses		100,00	1	1	100,00	74300	Miscellaneous Expenses	0	0,00											
SUBTOTAL										14,700,00										
Project Staff																				
UNDP ATLAS CODES										REALIZATION	REMAINING BUDGET									
Salary	Project Clerk (UNV)	3,300,00	12	1	13,900,00															
	Proje Assistant	3,200,00	12	1	14,400,00	71400	Contractual Services - Indef													
	Project Associate	2,000,00	12	1	24,000,00	71500	UN Volunteers (Payroll)	89,652,64	10,907,36											
	Project Manager	2,500,00	12	1	30,000,00															
	Human Rights and Rule of Law Projects Coordinator (ONV)	3,380,00	12	1	16,560,00															
SUBTOTAL										89,652,64										
Other Costs																				
UNDP ATLAS CODES										REALIZATION	REMAINING BUDGET									
PROGRAMMABLE BUDGET TOTAL (BIDA as source of funding)																				
Rent		3,330,00	12		15,960,00	73125	Common Services - Premises	15,960,00	0,00											
Audit & Evaluation Costs		3,543,75	12		18,525,00			18,525,00	0,00											
Project Steering Group & Advisory Meetings (4)		1,000,00	4		4,000,00	71400	Miscellaneous Expenses	394,8	3,605,20											
Visibility		225,00	12		3,000,00	72400	Comm(Audio/Visual)	222,15	2,777,85											
Translation Services		250,00	12		3,000,00	74220	Translation Costs	1,227,66	1,772,34											
Direct Project Cost (DPC) 3%					9,511,35	74300	DPC	9,511,35	0,00											
General Management Support (GMS) 8%					26,124,51	75100	Fac&Admin (GMS)	15,876,76	10,247,75											
SUBTOTAL										78,430,96										
GRAND TOTAL										159,945,05										

Minor adjustment made to increase from 195 to 200

Revised considering changes in exchange rate. Indicated as an estimation and will be revised according to the results of the tendering process which still ongoing. After the contract will be granted, the amount in this line either increase or decrease. In this case, "miscellaneous" will change accordingly.

minor adjustment is made

6 days cut as they have already used during the visits

6 days cut as they have already used during the visits

6 days cut as they have already used during the visits

2021-2022 ACTIVITY DETAILS																
Outcome IV: Awareness rising among bar associations in Turkey on the performance criteria and evaluation mechanism for legal aid services and automation system for appointment of CCP lawyers																
Activity 4.1: International Study Visits to Best Practices (2 study visits will be organized)																
UNDP ATLAS CODES																
		Fee (USD)	Days /units	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Days	people	cost	Required budget (NCE)				
Expert 1 (LT)		350,00	5	1	1.750,00	71300	0,00	0,00	Expert 1 (LT)		350,00	5	1	1.750,00	Based on SIDA's comment Europe is taken as a base fo calculations	
Travel (roundtrip)	Travel of 5 UTBA, 3 Bar representatives, 2 MoJ, 2 UNDP participants, 2 interpreter in each visit	800,00	2	10	16.000,00	71600	0	0,00	Travel (roundtrip)		1000,00	2	14	28000,00	2 interpreters, 1 UNDP staff included for travel and accommodation and 3 bar representatives (3 bar rep per 1 visit) are covered	
Accommodation	Travel of 5 UTBA, 3 Bar representatives, 2 MoJ, 2 UNDP participants, 2 interpreter in each visit	400,00	12	10	48.000,00	75700	0	0,00	Accommodation		500,00	10	14	70000,00	70000,00	minor adjustment was made
Interpretation Costs		400,00	10	2	8.000,00	74220	0	0,00	Interpretation Costs		400,00	10	2	8000,00	8000,00	
Meeting Costs (meals, intercity travels, in-city travels, visas, printing and visibility, other equipment and services)	Travel of 5 UTBA, 3 Bar representatives, 2 MoJ, 2 UNDP participants, 2 interpreter in each visit	180,00	12	10	21.600,00	75700	0	0,00	Meeting Costs (meals, intercity travels, in-city travels, visas, printing and visibility, other equipment and services)		180,00	10	14	25200,00	25200,00	
<b>SUBTOTAL</b>					<b>95.350,00</b>	<b>SUBTOTAL</b>	<b>0,00</b>	<b>95.350,00</b>					<b>134.700,00</b>			
Activity 4.2: Implementation of Communication Plan for Awareness Raising on Performance Management and Automation System																
UNDP ATLAS CODES																
		Fee (USD)	Days /units	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Days	people	cost	Required budget (NCE)				
Expert 1 (LT)		350,00	5	1	1.750,00	71300	0,00	0,00	Expert 1 (LT)		350,00	5	1	1.750,00		
Expert 7(COM)		300,00	10	1	3.000,00	Local Consultants	0,00	0,00	Expert 7(COM)		180,00	10	1	1800,00		
									Communication company (Implementation of the plan)				17500,00	17500,00		
<b>SUBTOTAL</b>					<b>4.750,00</b>	<b>SUBTOTAL</b>	<b>0,00</b>	<b>4.750,00</b>					<b>21.050,00</b>			
Activity 4.2.1 One-day National Conference																
UNDP ATLAS CODES																
		Fee (USD)	Days /units	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Days	people	cost	Required budget (NCE)				
Expert 1 (LT)		350,00	5	1	1.750,00	71300	0,00	0,00	Expert 1 (LT)		350,00	5	1	1.750,00		
STE		350,00	3	10	10.500,00	Local Consultants	0,00	0,00								
Travel (roundtrip)	(79 participants from Bar Associations, 10 from UTBA, 5 from MoJ, 6 from UNDP)	150,00	1	100	15.000,00	71600	0	0,00	Travel (roundtrip)		150,00	1	100	15000,00	15000,00	minor adjustment was made
Accommodation	(79 participants from Bar Associations, 10 from UTBA, 5 from MoJ, 6 from UNDP)	125,00	1	100	12.500,00	75700	0	0,00	Accommodation		100,00	1	100	10000,00	10000,00	
Meeting Costs (lunch and coffee breaks, printing and visibility, in-city transportation)	1 day meeting for 100 participants (79 participants from Bar Associations, 10 from UTBA, 5 from MoJ, 6 from UNDP)	100,00	1	100	10.000,00	(Accommodation and Meeting Costs)	0	0,00	Meeting Costs (lunch and coffee breaks, printing and visibility, in-city transportation)		80,00	1	100	8000,00	8000,00	
Miscellaneous		500,00	1	1	500,00	74500	0	0,00	Miscellaneous Expenses							
<b>SUBTOTAL</b>					<b>50.250,00</b>	<b>SUBTOTAL</b>	<b>0,00</b>	<b>50.250,00</b>					<b>34.750,00</b>			
Activity 4.2.2 Five Local Study Visits to Best Practicing Bar Associations																
ATLAS CODES																
		Fee (USD)	Days /units	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Days	people	cost	Required budget (NCE)				
Expert 1 (LT)		350,00	8	1	2.800,00	71300	0	0,00	Expert 1 (LT)		350,00	8	1	2800,00	2800,00	In the project document it is stated as 14 from Bar Associations, 2 from UTBA, 2 from MoJ and 2 from UNDP. As 1 of the Bars has been withdrawn, 2 participants assigned to them are replaced with 2 experts.
Travel (roundtrip)	(12 from Bar Associations, 2 from UTBA, 2 from MoJ, 2 from UNDP, 2 experts)	115,00	5	20	12.500,00	71600	0	0,00	Travel (roundtrip)		150,00	5	20	15000,00	15000,00	minor adjustment was made
Accommodation	(12 from Bar Associations, 2 from UTBA, 2 from MoJ, 2 from UNDP, 2 experts)	100,00	5	20	10.000,00	75700	0	0,00	Accommodation		100,00	5	20	10000,00	10000,00	
Meeting Costs (lunch and coffee breaks, printing and visibility, in-city transportation)	1 day meeting for 20 participants (12 from Bar Associations, 2 from UTBA, 2 from MoJ, 2 from UNDP, 2 experts)	100,00	5	20	10.000,00	(Accommodation and Meeting Costs)	0	0,00	Meeting Costs (lunch and coffee breaks, printing and visibility, in-city transportation)		80,00	5	20	8000,00	8000,00	
Miscellaneous		500,00	5	1	2.500,00	74500	0	0,00	Miscellaneous Expenses							
<b>SUBTOTAL</b>					<b>37.800,00</b>	<b>SUBTOTAL</b>	<b>0</b>	<b>37.800,00</b>					<b>35.800,00</b>			
									Activity 4.2.3 Review and Update of Performance Criteria for Legal Aid Lawyers						Newly added activity included in justification note as well.	
									Fee	Days	people	cost	Required budget (NCE)			
									Expert 1 (LT)		350,00	2	1	700,00	700,00	
									Expert 13 (LEG)		350,00	7	1	2450,00	2450,00	
									Translation of European Code of Conduct				18000,00	18000,00		
									Subtotal					<b>21.150,00</b>		

Outcome II: Development of a systematic and structured approach for legal aid services via implementing and further improving best practices in pilot Bar Associations: Poppy Project practices						ATLAS CODES							
Activity 2.5: Monitoring and Review of Local Poppy Practices						ATLAS CODES							
		Fee (USD)	#days /units	#people	Cost	REALIZATION	REMAINING BUDGET						
Expert 1 (LT)		350,00	10	1	3.500,00								
Expert 2 (ATT)		300,00	7	1	2.100,00								
Expert 6 (GENDER)		300,00	2	1	600,00								
Travel (roundtrip)	(Flights to 7 pilots 2 expert, 3 UNDP)	150,00	7	4	4.200,00								
Accommodation		100,00	7	4	2.800,00								
Meeting Costs		50,00	7	4	1.400,00								
Miscellaneous Expenses		147,80	1	1	147,80								
<b>SUBTOTAL</b>					<b>14.747,80</b>	<b>0,00</b>	<b>14.747,80</b>						
Project Staff						ATLAS CODES							
		Fee (USD)	#months	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Months	people	cost	Required budget (NCE)	
Salary	Project Clerk (UNV)	1.300,00	12	1	15.600,00								
	Project Assistant	1.200,00	12	1	14.400,00								
	Project Associate	2.000,00	12	1	24.000,00								
	Project Manager	2.500,00	12	1	30.000,00								
	Human Rights and Rule of Law Projects Coordinator	1.380,00	12	1	16.560,00								
<b>SUBTOTAL</b>					<b>100.560,00</b>	<b>100.560,00</b>	<b>0,00</b>					<b>102.902,00</b>	
Other Costs						ATLAS CODES							
		Fee (USD)	#months	#people	Cost	REALIZATION	REMAINING BUDGET	Fee	Months	people	cost	Required budget (NCE)	
<b>PROGRAMMABLE BUDGET TOTAL (SIDA as source of funding)</b>													
Rent		1.330,00	12		15.960,00	0	0,00						
Audit & Evaluation Costs		1.543,75	12		18.525,00	5,475	13.050,00						
Project Steering Group & Advisory Meetings (4)		1.000,00	4		4.000,00	0	4.000,00				10000,00	10000,00	1 face to face advisory meeting in Ankara (organisational costs) and 4 online meetings (translation and online meeting costs of Steering Committee and Advisory Board meetings)
Visibility		125,00	12		1.500,00	0	0,00				13000,00	13000,00	
Translation Services		250,00	12		3.000,00	3.000,00	0,00				65530,10	65530,10	
Direct Project Cost (DPC) 3%					10.393,28	10393,28	0,00				0,00	0,00	During NCE period, UNDP will not take the DPC cost from the Project
General Management Support (GMS) 8%					28.546,89	18.442,39	10.104,50				69192,97	69.192,97	
<b>SUBTOTAL</b>					<b>81.925,17</b>	<b>37.310,67</b>	<b>44.614,50</b>					<b>157.723,07</b>	
<b>GRAND TOTAL</b>					<b>385.382,97</b>	<b>137.870,67</b>	<b>247.512,30</b>					<b>934.105,07</b>	
<b>TOTAL PROJECT BUDGET (ORIGINAL)</b>					<b>1.407.859,00</b>	<b>577.706,83</b>	<b>830.152,17</b>						
<b>TOTAL PROJECT BUDGET (CURRENT)</b>					<b>1.511.811,90</b>	<b>577.706,83</b>	<b>934.105,07</b>						
<i>Note: After the completion of 3 payments from SIDA, the remaining financial allocation of the project increased according to the change in USD/SEK parity and the UN operational rate of exchange.</i>													